

# **Georgia Cyber Academy / GCA FY20 Budget Review**

Jul7 17<sup>th</sup>, 2019



#### P&L Summary: FY20 Preliminary Projections vs. FY19 Forecast

|                                      | Current Forecast vs. Budget |              |    |               |    |                           |          |  |
|--------------------------------------|-----------------------------|--------------|----|---------------|----|---------------------------|----------|--|
|                                      | FY20 Proposed<br>Budget     |              | F۱ | FY19 Forecast |    | Variance<br>gher/ (Lower) | % Change |  |
| 9 Month Avg Enrollment               |                             | 9,963        |    | 9,902         |    | 61                        | 1%       |  |
| Count Date                           |                             | 11,213       |    | 11,173        |    | 40                        | 0%       |  |
| Total Revenue                        | \$                          | 88,504,704   | \$ | 94,064,019    | \$ | (5,559,315)               | -6%      |  |
| Teacher Expenses                     |                             | 55,454,335   |    | 41,996,273    |    | 13,458,061                | 24%      |  |
| Student Expenses                     |                             | 18,096,846   |    | 34,220,906    |    | (16,124,060)              | -89%     |  |
| Student & Family Services Expenses   |                             | 4,146,763    |    | 4,091,159     |    | 55,604                    | 1%       |  |
| Administration & Governance Expenses |                             | 18,587,471   |    | 14,075,110    |    | 4,512,361                 | 24%      |  |
| Technology Expenses                  |                             | 6,194,629    |    | 6,154,479     |    | 40,150                    | 1%       |  |
| Insurance/Facilities/Other Expenses  |                             | 622,700      |    | 601,211       |    | 21,489                    | 3%       |  |
| Total Expenses                       |                             | 103,102,743  |    | 101,139,138   |    | 1,963,606                 | 2%       |  |
| Net Surplus (Deficit)                | \$                          | (14,598,040) | \$ | (7,075,119)   | \$ | (7,522,921)               | 52%      |  |
| Balanced Budgets Credits             | \$                          | 14,848,040   | \$ | 7,325,119     | \$ | 7,522,921                 | 51%      |  |
| Net Positive Assets                  | \$                          | 250,000      | \$ | 250,000       | \$ | -                         | 0%       |  |

#### Comments vs Budget

- Enrollment assumptions mostly flat to FY19 projections.
- Changes in 9 Mo. Avg enrollment drives the majority of volume related variances below.
- A decrease in "held-harmless" funds from the state funding from prior FY has decreased total funding as a correction to actual lower enrollment
- Increase due to \$3K salary increase for Instructional Staff, plus increase in salary and benefits with transition to Board-employed Staff.
- Decrease due to switch between K12 curriculum and materials and the HoS's curriculum initiative approved by the Board April 24th.
- An assumed slight decrease in special education population of 13.8% and a reallocation of restricted funds to compensate for IDEA staff resulting in
- Administration and Governance increased due to admin staff moving from
- An increase in liability insurance premiums and office rent increased facilities expense
- A decrease in expenses decrease the forecasted deficit compared to last year.

#### GEORGIA CYBER ACADEMY

## **Enrollments & Funding Detail**

|                             |  | <u>F</u> | /19 Forecast | <u>FY</u> | 20 Approved<br>Budget |    | <u>Variance</u> | <u>v%</u> |
|-----------------------------|--|----------|--------------|-----------|-----------------------|----|-----------------|-----------|
| K5                          |  |          | 3,419        |           | 3,413                 |    | (6)             | 0%        |
| MS                          |  | l        | 2,514        | l         | 2,510                 | l  | (4)             | 0%        |
| HS                          |  | l        | 4,042        | l         | 4,040                 | l  | (2)             | 0%        |
| Ending Enrollment (Avg. for | Totals)                                  |          | 9,975        |           | 9,963                 |    | (12)            | 0%        |
| Funding Sources             |  |          |              |           |                       | Г  |                 |           |
|                             | Basic Formula Funding - K-8 and HS       | \$       | 69,234,109   | \$        | 70,467,483            | \$ | 1,233,374       | 2%        |
|                             | Special Education Funding - K-8 and HS   | \$       | 11,113,295   | \$        | 11,310,897            | \$ | 197,603         | 2%        |
|                             | Other State Unrestricted Funds           | \$       | -            | \$        | -                     | \$ | -               |           |
|                             | State Restricted Funds - Non-SPED        | \$       | -            | \$        | -                     | \$ | -               |           |
|                             | State Restricted Funds - SPED            | \$       | -            | \$        | -                     | \$ | -               |           |
|                             | Federal - Title Funds                    | \$       | 4,783,130    | \$        | 3,898,914             | \$ | (884,216)       | -18%      |
|                             | Federal - IDEA Funds                     | \$       | 2,435,908    | \$        | 2,089,312             | \$ | (346,597)       | -14%      |
|                             | Other Federal Funds                      | \$       | 354,683      | \$        | 728,098               | \$ | 373,415         | 105%      |
|                             | Other Funding/Inc - Included in M&T base | \$       | -            | \$        | -                     | \$ | -               |           |
|                             | Other Funding/Inc - Non M&T Base         | \$       | 6,123,872    | \$        | -                     | \$ | (6,123,872)     | -100%     |
|                             | Interest Income / Other                  |          | 19,023       |           | 10,000                |    | (9,023)         | -47%      |
| Total Funding               |  | \$       | 94,064,019   | \$        | 88,504,704            | \$ | (5,559,315)     | -6%       |



## Expense Detail: Instruction Expenses – Teachers and Students

|                              |  | <u>F</u> | Y19 Forecast | <u>FY</u> | 20 Approved<br>Budget | <u>Variance</u>    | <u>V%</u> |
|------------------------------|--|----------|--------------|-----------|-----------------------|--------------------|-----------|
| Instruction - Teachers       | Salary Total                           | \$       | 25,374,609   | \$        | 32,827,979            | \$<br>7,453,370    | 29%       |
| motraction reactions         | Benefits                               | \$       | 10,546,239   | Ś         | 13,961,192            | 3,414,953          | 32%       |
|                              | Bonus                                  | \$       | 1,293,242    | \$        | 4,787,051             | <br>3,493,809      | 270%      |
|                              | Travel                                 | \$       | 198,907      | Š         | 494,940               | <br>296,033        | 149%      |
|                              | Phone                                  | \$       | 266,200      | \$        | 357,210               | \$<br>91,010       | 34%       |
|                              | K12 Instructional Materials            | \$       | -            | s         | -                     | \$<br>-            |           |
|                              | K12 Curriculum Delivery                | \$       | 1,341,100    | \$        | -                     | \$<br>(1,341,100)  | -100%     |
|                              | K12 Charges-3rd Party Teacher          | \$       | -            | \$        | -                     | \$<br>-            |           |
|                              | Teacher Laptops                        | \$       | 388,009      | \$        | 2,100,000             | \$<br>1,711,991    | 441%      |
|                              | Non-Instructional Materials & Supplies | \$       | 87,683       | \$        | 113,400               | \$<br>25,717       | 29%       |
|                              | Conf., Teacher Training & Prof. Dev.   | \$       | 596,218      | \$        | 548,083               | \$<br>(48,135)     | -8%       |
|                              | Printing, Mailing, Postage             | \$       | 11,592       | \$        | 28,350                | \$<br>16,758       | 145%      |
|                              | Tuition reimb.                         | \$       | -            | \$        | 51,030                | \$<br>51,030       |           |
|                              | ISP                                    | \$       | 132,026      | \$        | 170,100               | \$<br>38,074       | 29%       |
|                              | Other                                  | \$       | 2,026        | \$        | 15,000                | \$<br>12,974       | 640%      |
| Total Instruction - Teachers |  | \$       | 40,237,851   | \$        | 55,454,335            | \$<br>15,216,484   | 38%       |
| Instruction - Students       |  | \$<br>\$ | -            |           |                       |                    |           |
|                              | Proctored Exams & Test Administration  | \$       | 956,512      | \$        | 846,846               | \$<br>(109,666)    | -11%      |
|                              | K12 Curriculum Delivery                | \$       | 15,803,420   | \$        | -                     | \$<br>(15,803,420) | -100%     |
|                              | K12 Instructional Materials            | \$       | 7,665,683    | \$        | -                     | \$<br>(7,665,683)  | -100%     |
|                              | K12 Computer, Peripherals, & Software  | \$       | 5,529,973    | \$        | -                     | \$<br>(5,529,973)  | -100%     |
|                              | ISP                                    | \$       | 295,417      | \$        | 500,000               | \$<br>204,583      | 69%       |
|                              | Sales Tax                              | \$       | -            | \$        | -                     | \$<br>-            |           |
|                              | K12 Charges Other                      | \$       | 1,505,156    | \$        | 950,000               | \$<br>(555,156)    | -37%      |
|                              | Other                                  | \$       | 706,323      | \$        | 15,800,000            | \$<br>15,093,677   | 2137%     |
| Total Instruction - Students |  | \$       | 32,462,484   | \$        | 18,096,846            | \$<br>(14,365,638) | -44%      |



#### Expense Detail: Students & Family Services and Admin & Governance

|  | <u>F</u> | Y19 Forecast | <u>F</u> | /20 Approved<br>Budget | <u>Variance</u>   | <u>V%</u> |
|--|----------|--------------|----------|------------------------|-------------------|-----------|
| Student and Family Services                  |          |              |          |                        |                   |           |
| Special Ed Contracted Svcs & Other Related I | \$       | 3,956,701    | \$       | 3,991,263              | \$<br>34,562      | 1%        |
| Field Trips                                  | \$       | 829          | \$       | 30,000                 | \$<br>29,171      | 3520%     |
| Hybrid Program                               | \$       | -            | \$       | -                      | \$<br>-           |           |
| School Events                                | \$       | 131,649      | \$       | 100,000                | \$<br>(31,649)    | -24%      |
| Annual School Reports                        | \$       | -            | \$       | 500                    | \$<br>500         |           |
| School Premiums                              | \$       | -            | \$       | -                      | \$<br>-           |           |
| Other  | \$       | 1,980        | \$       | 25,000                 | \$<br>23,020      | 1163%     |
| Total Student and Family Services            | \$       | 4,091,159    | \$       | 4,146,763              | \$<br>55,604      | 1%        |
|  | \$       | -            |          |                        |                   |           |
| School Administration & Governance           |          | -            |          |                        |                   |           |
| K12 Educational Services                     | \$       | 13,188,169   | \$       | 10,619,364             | \$<br>(2,568,805) | -19%      |
| Oversight/Sponsor Fee                        | \$       | 1,325,631    | \$       | 1,635,568              | \$<br>309,936     | 23%       |
| Legal Services                               | \$       | 167,192      | \$       | 700,000                | \$<br>532,808     | 319%      |
| Payroll Services                             | \$       | 356,714      | \$       | 720,000                | \$<br>363,286     | 102%      |
| Auditing - External                          | \$       | 5,500        | \$       | 6,000                  | \$<br>500         | 9%        |
| Board Development & Training                 | \$       | 261,194      | \$       | 300,000                | \$<br>38,806      | 15%       |
| Administrator Travel                         | \$       | 119,272      | \$       | 150,000                | \$<br>30,729      | 26%       |
| Administrator Phone                          | \$       | 63,373       | \$       | 80,000                 | \$<br>16,627      | 26%       |
| Admin Computer, Peripherals, & Software      | \$       | -            | \$       | -                      | \$<br>-           |           |
| Administrative Staff Salaries                | \$       | 1,201,563    | \$       | 2,763,944              | \$<br>1,562,382   | 130%      |
| Administrative Staff Benefits                | \$       | 331,076      | \$       | 1,105,578              | \$<br>774,501     | 234%      |
| Administrative Staff Bonus                   | \$       | -            | \$       | 152,017                | \$<br>152,017     |           |
| Consultants                                  | \$       | 1,654        | \$       | 5,000                  | \$<br>3,346       | 202%      |
| Administrative Temp/Contract Labor           | \$       | 355,967      | \$       | 250,000                | \$<br>(105,967)   | -30%      |
| Other  | \$       | 214,649      | \$       | 100,000                | \$<br>(114,649)   | -53%      |
| Total School Administration & Governance     | \$       | 17,591,955   | \$       | 18,587,471             | \$<br>995,517     | 6%        |



# Expense Detail: Technology, Facilities, Insurance, & Other

|                          |                                | <u>F</u> | Y19 Forecast | <u>F</u> | /20 Approved<br>Budget | <u>Variance</u>    | <u>V%</u> |
|--------------------------|--------------------------------|----------|--------------|----------|------------------------|--------------------|-----------|
| Technology               |                                |          |              |          |                        |                    | -13%      |
| 0,                       | K12 Technology Services        | \$       | 6,154,479    | \$       | 6,194,629              | \$<br>40,150       | 1%        |
|                          | Other                          | \$       | -            |          |                        | \$<br>-            | ĺ         |
| Total Technology         |                                | \$       | 6,154,479    | ş        | 6,194,629              | \$<br>40,150       | 1%        |
|                          |                                | \$       | -            | \$       | -                      | ,                  |           |
| Facilities / Insurance   | / Other                        |          | 0.0%         | `        | 0.0%                   |                    | ĺ         |
|                          | Rent                           | \$       | 179,466      | \$       | 221,000                | \$<br>41,534       | 23%       |
|                          | Maintenance/Repair Facility    | \$       | 12,326       | \$       | 12,000                 | \$<br>(326)        | -3%       |
|                          | Water & Electric               | \$       | _            | \$       | 200                    | \$<br>200          | ĺ         |
|                          | Telephone                      | \$       | -            | \$       | -                      | \$<br>-            | ĺ         |
|                          | Internet Connection            | \$       | 15,859       | \$       | 28,000                 | \$<br>12,141       | 77%       |
|                          | Conference calls               | \$       | _            | \$       | -                      | \$<br>-            | ĺ         |
|                          | Copier / Fax Lease             | \$       | 11,115       | \$       | 13,000                 | \$<br>1,885        | 17%       |
|                          | Outside Copying                | \$       | _            | \$       | -                      | \$<br>-            | ĺ         |
|                          | Office Postage and Shipping    | \$       | 23,881       | \$       | 21,000                 | \$<br>(2,881)      | -12%      |
|                          | Office supplies and equipment  | \$       | 180,067      | \$       | 150,000                | \$<br>(30,067)     | -17%      |
|                          | Computer equip. & installation | \$       | 9,056        | \$       | 10,000                 | \$<br>944          | 10%       |
|                          | General Liability Insurance    | \$       | 156,272      | \$       | 155,500                | \$<br>(772)        | 0%        |
|                          | Bank fees                      | \$       | 3,755        | \$       | 4,000                  | \$<br>245          | 7%        |
|                          | Depreciation                   | \$       | -            | \$       | 5,000                  | \$<br>5,000        | ĺ         |
|                          | Other                          | \$       | 9,413        | \$       | 3,000                  | \$<br>(6,413)      | -68%      |
| Total Facilities / Insur | ance / Other                   | \$       | 601,211      | \$       | 622,700                | \$<br>21,489       | 4%        |
| Total School Expendit    | tures This Period              | \$       | 101,139,138  | \$       | 103,102,743            | \$<br>1,963,606    | 2%        |
| Surplus (Deficit)        |                                | \$       | (7,075,119)  | \$       | (14,598,040)           | \$<br>(7,522,921)  | 106%      |
| K12 Charges              |                                | \$       | 51,187,979   | \$       | 17,763,994             | \$<br>(33,423,985) | -65%      |
| NET K12 Charges          |                                | \$       | 44,112,860   | \$       | 3,165,954              | \$<br>(40,946,906) | -93%      |
| Non-K12 Charges          | _                              | \$       | 49,951,159   | \$       | 85,338,750             | \$<br>35,387,591   | 71%       |